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ER 4507/1 88

6 December 1988

MEMORANDUM FOR: Deputy Director for Administration Deputy Director for Intelligence Deputy Director for Operations

Deputy Director for Science and Technology

FROM:

Executive Director

SUBJECT:

Working Group on Organizing the Agency's Counternarcotics

- 1. Pursuant to the DCI's charge to me in the attached memorandum, I would like to meet with your Associate Deputy Directors in my office at 1330 on 8 December to solicit their views on how best to respond to the DCI's request. I anticipate meeting again shortly thereafter so that the working group can hear the views of the IG and the NIO/CN (and any others whom we deem appropriate) on the subject, and meeting a day or so later to develop an outline of a response to the Judge. Our schedule beyond that will depend on how much progress we make at each successive meeting.
- Any thoughts you have on the subject in the meantime would be greatly appreciated. I will have copies of the IG and NIO/CN studies available for the ADDs at our first meeting.

James H. Taylor

Att:

As stated

cc: IG

GC

NIO/CN

DCI Counsel

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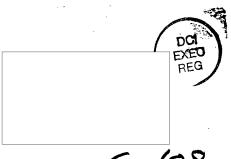
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ER 4507 88

2 December 1988

MEMORANDUM FOR: Executive Director

FROM:

Director of Central Intelligence

SUBJECT:

Working Group on Organizing the Agency's

Counternarcotics Effort

- 1. Pursuant to the discussion on 21 November 1988 of our counternarcotics effort and the new "drug czar," and in light of the increasing importance of counternarcotics as a national intelligence concern, I would like you to chair a working group of the four Associate Deputy Directors to develop recommendations for me on how the Agency can best be organized to address the counternarcotics issue. You should consult with the Inspector General (IG), the General Counsel, the NIO for Counternarcotics (NIO/CN), my Special Counsel, and others as appropriate during the course of your deliberations. Members of the group should familiarize themselves with the IG's inspection report and the NIO/CN's study on this issue.
- 2. I would like you to focus in particular on the consensus of last week's discussion--i.e., that CIA's counternarcotics effort would benefit considerably if some sort of centralized counternarcotics group or mechanism were established under the aegis of a senior Agency officer. I envision this person assuming a leadership role within the Agency, and perhaps the Intelligence Community, serving as a spokesman for me on this issue in the Community, as a focal point for information and tasking within CIA, and as the point of contact between CIA and the new "drug czar."
- 3. Just as important, I want this person to develop the Agency's overall counternarcotics strategy and program, including identification of the necessary resources, and to integrate, oversee, and actively manage the Agency's entire counternarcotics effort. I seek your recommendations as to how this can most effectively be done, and ask you in particular to address:
 - What organizational form this integrating effort should take. Should we form a Center, or Task Force, should the effort be folded into an existing office or division, or should it take some other form?
 - If one organization is created, where should it be located, and to whom should it report?
 - What existing activities/components should be included. Can/should certain activities be excluded?

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 - What responsibilities and authorities should it have? Specifically, should it have any Intelligence Community responsibilities?
 - How can the Agency's collection and analytic effort more effectively support authorized covert counternarcotics operations?
 - What effect should establishment of this unit have on the role of the NIO/CN?
 - 4. Please convene your working group as soon as possible with a view toward submitting your recommendations to me by 30 January.

William H. Webster

cc: DDCI, DDA, DDI, DDO, DDS&T
IG, GC, C/NIC, Counsel to the DCI